

Governance Data

Officers

Item		Unit	Scope of Coverage	FY2020	FY2021	FY2022	FY2023	FY2024
Number of Directors under the Articles of Incorporation		Persons	Non-consolidated	Up to 12	Up to 12	Up to 12	Up to 12	Up to 12
Number of Directors* ¹	Total	Persons	Non-consolidated	9	9	9	9	9
	Outside Directors (included)	Persons		3	3	3	3	3
	Independent Outside Directors (included)	Persons		3	3	3	3	3
	Female Directors (included)	Persons		1	1	1	1	1
Number of Executive Officers* ²	Total	Persons	Non-consolidated	16	15	13	9	10
	Female Executive Officers (included)	Persons		0	0	0	0	0

*1 As of September 30, 2025: Number of Directors: 8 Outside Directors: 3 Independent Outside Directors: 3 Female Directors: 1

*2 As of September 30, 2025: Number of Executive Officers: 10 Female Executive Officers: 0

Percentage of women in the Management Council

Item	Unit	Scope of Coverage	FY2020	FY2021	FY2022	FY2023	FY2024
Percentage of women in the Management Council	%	Consolidated	0	0	0	0	0

Audit System

● Audit System Personnel

Item		Unit	Scope of Coverage	FY2020	FY2021	FY2022	FY2023	FY2024
Number of Audit & Supervisory Board Members under the Articles of Incorporation		Persons	Non-consolidated	Up to 5	Up to 5	Up to 5	Up to 5	Up to 5
Number of Audit & Supervisory Board Members* ³	Total	Persons	Non-consolidated	4	4	4	4	4
	Outside members (included)	Persons		2	2	2	2	2
	Independent outside members (included)	Persons		1	1	1	1	2
Certified public accountants who conducted account auditing services	Designated limited partners and employees conducting auditing operations	Persons	Consolidated	2	2	2	2	2
	Certified public accountants other than above	Persons		5	6	8	6	7
	Other assistants	Persons		17	15	29	35	30
Number of Internal Audit Department personnel		Persons	Non-consolidated	5	5	5	6	6

*3 As of September 30, 2025: Number of auditors: 4 Independent outside auditors: 2 Female auditors: 1

● Internal Audit Performance

Item		Unit	Scope of Coverage	FY2020	FY2021	FY2022	FY2023	FY2024
Number of companies conducting internal audits	Total	Companies	Consolidated	2	5	3	4	6
	Overseas consolidated subsidiaries (included)	Companies		0	0	0	0	1
Number of companies conducting follow-up audits	Total	Companies	Consolidated	4	2	4	1	3
	Overseas consolidated subsidiaries (included)	Companies		1	0	0	0	0

Compliance

● Political Donations

Item	Unit	Scope of Coverage	FY2020	FY2021	FY2022	FY2023	FY2024
Total political donations	Japanese yen	Non-consolidated	2,000,000	1,000,000	1,920,000	1,670,000	1,670,000